



May 27, 2020

Project Review Committee
State of Washington Department of Enterprise Services
Engineering and Architectural Services
PO Box 41476
Olympia Washington 98504-1476

Members of the Project Review Committee,

Benefiting from first-hand working relationships with the majority of the key staff identified for the Graham-Kapowsin HS renovation, I would like to provide this letter of strong support to approve the proposed project.

The team has correctly identified this project as a great opportunity for an engaged GC/CM partner to provide the phasing and logistics plans to keep staff and students safe, provide more in-depth surveys of existing systems, and help guide system selections to meet BSD's lifecycle cost goals.

Having reviewed the single question from the committee regarding project controls, our experience has been that the team members presented are reasonable, but demanding partners. Concerns over schedule, budget, and quality control are openly discussed, tracked and resolved. Expectations for reporting are made explicitly clear with a priority put on transparency.

Drawing on their strong experience from similar successful facilities, the proposed team is well positioned to leverage the GC/CM process and drive best value to the project.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jim Phillips", is written over a light blue horizontal line. The signature is fluid and cursive, with a long, sweeping underline that extends to the right.

Jim Phillips, President
FORMA Construction Company